

RESOLUTION NO. 2017-0455

Adopted by the Sacramento City Council

November 28, 2017

Approving Transformative Climate Communities Program Grant Application and Memorandum of Understanding; Environmental Findings

BACKGROUND

- A. Cities across California and the U.S. are developing efforts addressing climate change that prioritize policies, resources, and tailor regulatory tools to specific areas experiencing high levels of cumulative pollution and negative health impacts to advance environmental justice and community revitalization, and that are each unique and crafted based on community-identified concerns and solutions.
- B. In cities across California and the U.S., low-income, disadvantaged communities experience significant economic and health disparities as well as face disproportionate impacts of pollution, urban blight, and the adverse effects of climate change.
- C. The Sacramento Housing and Redevelopment Agency (SHRA) is a nationally recognized, award-winning, joint powers authority helping to revitalize the Sacramento community, provide affordable housing opportunities for low-income residents, and serve as the Housing Authorities for the City and County of Sacramento
- D. On March 3, 2015, the City Council adopted the Sacramento 2035 General Plan, which included cross-cutting strategies to promote smart growth and sustainability such as bicycle and pedestrian-friendly neighborhoods, infill development, green infrastructure and goals and policies supporting equitable distribution of housing and services
- E. The City of Sacramento has demonstrated a legacy of leadership against the threat of climate change, having adopted goals in the General Plan of a 15 percent reduction in community-wide GHG emissions and a 22 percent reduction in municipal GHG emissions below 2005 levels by 2020, and a commitment to strive towards a 49 percent and 83 percent reduction by 2035 and 2050, respectively.
- F. On July 18, 2017, the City Council adopted Resolution 2017-0281, "Reaffirmation of Adopted Climate Goals and Supporting Paris Agreement," re-affirming the City's commitment to reduce climate pollution and resolving to stand with cities and other public and private sector partners to advance climate action.

- G. On August 3, 2017, the City Council adopted Resolution 2017-0311 entitled “Directives to Work with Electrify America for Expedited Implementation of Volkswagen’s Zero-Emission Vehicle Investments In Sacramento;” to support Green City programs, including support for comprehensive community engagement, and partnership programs to expand public awareness and increase public understanding of ZEV feasibility and benefits, with programs that involve local groups, community and business organizations, neighborhood associations, and other stakeholders.
- H. The Legislature and the Governor of the State of California have provided funds for the State’s Strategic Growth Council’s Transformative Climate Community program to utilize climate investments to improve health and economic disparities through funding from the Cap and Trade Greenhouse Gas Reduction Fund.
- I. SHRA along with co-applicants including the City of Sacramento, County of Sacramento, Sacramento Regional Transit District, Sacramento Municipal Utility District, Sierra Health Foundation, and McCormack, Baron, and Salazar, are jointly submitting a grant application for the River District Transformation Project.
- J. If selected, agreements with the State of California Strategic Growth Council and the Department of Conservation will be needed and SHRA will be responsible for compiling and submitting all invoices and reporting requirements for the River District Transformation Project, whose goals, progress metrics, and environmentally conscious strategies promote health and economic development.
- K. The application for and administration of grant funds are not considered a project under the California Environmental Quality Act (CEQA) per CEQA Guidelines §15378, as this is a government administrative and fiscal activity which does not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment.
- L. The Sacramento City Council adopted a resolution certifying the Environmental Impact Report (EIR) and adopting the Mitigation Monitoring Program (MMP) for the River District Specific Plan Project on February 15, 2011. No further review under CEQA is required for activities in furtherance of the River District Specific Plan Project.
- M. The City of Sacramento prepared a combined Initial Study/Environmental Assessment (IS/EA) for the Twin Rivers Transit-Oriented Development Project and the City’s Planning and Design Commission subsequently adopted a resolution approving the project, certifying the Mitigated Negative Declaration (MND), and adopting the MMP for the project on July 27, 2017. No further review under CEQA is required for activities in furtherance of the Twin Rivers Transit-Oriented Development Project.

- N. For any projects identified for TCC Program grant funding that fall outside of the scope of the River District Specific Plan Project EIR or Twin Rivers Transit-Oriented Development Project IS/MND, CEQA review will be required prior to funding commitment or any other choice-limiting action.
- O. The application for and administration of grant funds and related actions is considered an administrated activity and is exempt pursuant to the National Environmental Policy Act (NEPA) at 24 CFR 58.34(a)(3).
- P. At the time of approval of the River District Specific Plan Project, there were no federal funding sources allocated to the project and no federal action was taken, therefore, NEPA review was not required. The TCC Program grant is a State grant and any grant funds allocated to the project will not require NEPA review for activities in furtherance of this project. If federal funds are later identified that will be allocated to the activities in furtherance of the River District Specific Plan Project, NEPA review will be conducted prior to commitment of funds or any other choice limiting action.
- Q. The City of Sacramento prepared a combined Initial Study/Environmental Assessment (IS/EA) for the Twin Rivers Transit-Oriented Development Project and subsequently issued a notice of Finding of No Significant Impact (FONSI) pursuant to NEPA on June 12, 2017. No further review under NEPA is required for activities in furtherance of the Twin Rivers Transit-Oriented Development Project.
- R. If any federal funding sources or federal actions are required to match TCC Program grant funding for projects that fall outside of the scope of the Twin Rivers Transit-Oriented Development Project IS/EA, NEPA review will be required prior to funding commitment or any other choice-limiting action.

**BASED ON THE FACTS SET FORTH IN THE BACKGROUND, THE CITY COUNCIL
RESOLVES AS FOLLOWS:**

- Section 1. The City Council declares its support for the River District Transformation Project to promote equity, prevent displacement, support economic development, and strengthen the health of communities that face social, political, and economic vulnerability.
- Section 2. The Sacramento Housing and Redevelopment Agency is authorized to submit an application for \$35 million in grant funds from the Strategic Growth Council and the California Department of Conservation for the Transformative Climate Communities Program for the River District Transformation Project.

- Section 3. The City Manager or his designee is authorized to execute the attached Memorandum of Understanding for the River District Transformation Project for the City as a co-applicant.
- Section 4. The River District Transformation Project focus will be on the needs of those community members who are over-burdened and live in low-wealth areas, as well as people of color, youth, people with disabilities, low-income residents, and elders. Efforts will include community engagement and investment in community initiatives that are innovative and involve coordination with other local and regional plans.
- Section 5. If financial assurances and certifications are required for the grant application, SHRA is authorized to certify that, per the Memorandum of Understanding, SHRA and all of the co-sponsors will have sufficient funds to pay invoices before seeking reimbursement from the state.
- Section 6. The City Manager or his designee is authorized to verify the City's commitment of any leverage funds that may be put toward the implementation of the projects in the River District Transformation Project grant application in the form of a letter detailing the commitment and whether the funds are contingent on grant award.
- Section 7. It is certified that the activities authorized herein will advance state planning priorities (Government Code Section 65041.1), which are intended to promote equity, strengthen the economy, protect the environment, and promote public health and safety in the state, through appropriate reuse and redevelopment of previously developed, underutilized land that is presently served by transit, streets, water, sewer, and other essential services, particularly in underserved areas, and to preserving cultural and historic resources.
- Section 8. If the grant is awarded, SHRA is directed to create an indicator tracking plan, a displacement avoidance plan, community engagement plan, and a workforce development plan specific to implement the grant.

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Exhibit A - Memorandum of Understanding

Adopted by the City of Sacramento City Council on November 28, 2017, by the following vote:

Ayes: Members Ashby, Carr, Guerra, Hansen, Harris, Jennings, Schenirer, Warren
and Mayor Steinberg

Noes: None

Abstain: None

Absent: None

Attest:

The presence of an electronic signature certifies that the foregoing is a true and correct copy as approved by the Sacramento City Council.

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RIVER DISTRICT TRANSFORMATION PROJECT

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding (MOU) is hereby entered into for the purpose of implementing the River District Transformation Project (RDTP), identifying the commitment to ongoing collaboration and coordination for implementation of the RDTP for purposes of Transformative Climate Community funding from the Strategic Growth Council, and building on existing partnerships and endeavors funded and implemented to date through the Choice Neighborhoods Initiative.

The RDTP collaborating agencies, non-profits, and community members share the **common vision** that *the River District will be the healthiest and most equitable, transit-oriented, sustainably designed, constructed, and environmentally adaptable neighborhood in Sacramento*. Through a collaborative stakeholder structure and implementation of equitable development and planning principles (See Exhibit A), the River District Transformation Project will utilize goals and strategies that include communitywide input and decision-making for creating solutions (See Exhibit A) to reduce greenhouse gas (GHG) emissions, improve the physical and mental health and well-being, and economic opportunities to significantly improve the quality of life for this community. Through this neighborhood transformation, the TCC partners will work to ensure all families will have equitable access to the resources they need to thrive; so, all residents can be successful, empowered, and healthy for generations to come.

The RDTP is an opportunity to align and leverage the momentum of existing organizations and community coalitions who are well-positioned to further the transformative impact within the River District. Through implementation of the RDTP, the Sacramento Housing and Redevelopment Agency (“SHRA”), on behalf of the Housing Authority of the County of Sacramento (“HACOS”), and its Co-Applicant or Implementation Partner Organizations (“Co-Applicants”), will collaborate to advance project implementation; align priorities across agencies, departments and organizations; and implement equitable solutions to reducing GHG emissions to create healthier and more sustainable communities.

The critical components of the River District Transformation Project are:

- RDTP will build upon the neighborhood's abundant assets and strengths, including its rich cultural diversity and sense of community.
- RDTP will leverage existing stakeholder structures and initiatives, building on the significant early work and progress completed through the federally-funded \$30 million Choice Neighborhoods Initiative for the River District, providing a strong foundation for increased levels of engagement and advancing progress for implementation.
- RDTP will transform the lives of residents by significantly improving access to low-carbon transit to increase greater inclusion and participation in opportunities in Sacramento.
- RDTP will deepen community revitalization efforts through affordable housing and sustainable community programs so all River District residents can continue to afford to live in their neighborhood.
- RDTP will improve opportunities for safe and accessible active transportation infrastructure to promote physical activity and better connect residents to numerous economic, social, and recreational resources and opportunities.
- RDTP will support family stabilization through job readiness supports and services.
- RDTP will increase residents' access to high-quality job opportunities.
- RDTP will employ a comprehensive and thoroughly integrated set of goals and strategies to improve children's healthy development and success.
- RDTP will democratize its planning, development and implementation information and continue to conduct collaborative community-based public engagement, which will be transparent to providers, the community, and other stakeholders.

- River District residents, youth, parents, and community members will play an integral leadership role in the success of RDTP, which relies on their active involvement and engagement.

The purpose of this MOU is to set forth the Implementing Partner's understanding of its roles and responsibilities in implementing the RDTP. This MOU recognizes that the RDTP provides funding from the State of California's Strategic Growth Council to SHRA, as the Lead Organization, to distribute to its Implementing Partners. The Implementing Partner affirms that the RDTP goals align with their mission. The RDTP Partners consist of: SHRA on behalf of HACOS, and Implementing Partners, which will consist of other public-sector partners, non-profit sector partners, and healthcare institutions. Each Implementing Partner is participating in this MOU for purposes of implementation of discrete RDTP elements.

The Implementing Partner signing below agrees to support the RDTP goals and vision by fully participating in implementation of projects and services and in the management of projects or services as identified herein to promote the collective RDTP goal and vision. The Implementing Partner signing this MOU agrees to share information and data gathered in relation to the RDTP to foster transparency and work towards project goals. The partner signing this MOU agrees to attend or delegate to another representative to attend and participate in meetings, and/or other councils or committees as illustrated in the River District Transformation Project Partnership Structure diagram (Exhibit A), which may be revised periodically as needed to further the goal and vision of the RDTP.

COLLABORATIVE STAKEHOLDER STRUCTURE

The Collaborative Stakeholder Structure (See Exhibit A) provides information on the following:

- Principles of Equitable Development and Planning
- Governance Structure
- Governance and Accountability Overview

- Decision-making Process
- Plan for Accountability
- Engagement of Project Area Residents
- Engagement Principles
- Engagement Process Model
- Current Identification of Stakeholder Groups
- Declaration of Support

Lead Applicant/Organization

SHRA, the lead applicant and lead agency for the Sacramento Promise Zone funding, is a Joint Powers Authority (JPA) with a governing board comprised of the Sacramento City Council and Sacramento County Board of Supervisors. The governing boards of SHRA have legal, fiscal, and fiduciary responsibilities for managing federal, state and local funds in accordance with federal and state regulations, policies, and guidelines.

Co-Applicants

Co-Applicants are committed to improving the lives of Sacramento's most vulnerable residents and are identified as either "Project Lead" or "Partner".

City of Sacramento – Project Lead

County of Sacramento – Partner

McCormack, Baron & Salazar – Project Lead

Sacramento Regional Transit – Project Lead

Sacramento Municipal Utility District (SMUD) – Project Lead

Sierra Health Foundation: Center for Health Program Management (The Center) – Partner and Equitable Community Partner Oversight

ROLES AND RESPONSIBILITIES OF LEAD APPLICANT/ORGANIZATION AND CO-APPLICANTS

Role and Responsibilities of Lead Organization

SHRA, on behalf of HACOS, is the Lead Organization for the River District Transformation Project. As Lead Organization, SHRA will administer and manage the overall plan. In accordance with the requirements set forth in the River District Transformation Project agreement, SHRA will be responsible for the following functions:

1. The Local Administrative Duties include, but are not limited to, organizing and coordinating activities pursuant to the plan proposed in the application;
2. Administering any funding or other benefits for the River District Transformation Project;
3. Submitting quarterly and annual tracking and reporting progress to the Strategic Growth Council (SGC) on California Air Resources Board (CARB) reporting requirements and leverage funds expended, including completion of any necessary evaluation of GHG emissions impacts or other specialized reporting requirements of the SGC;
4. Organizing, staffing and participating in all TCC project meetings for program management and implementation;
5. Participating in evaluation activities as requested by the SGC.
6. Delegating activities to an Implementing Partner that SHRA, as Lead Organization, may be unable to directly perform.
7. Grant management and facilitation, including the organization of stakeholder meetings, noticing and documentation of public meetings, maintenance of project records and deliverables, management of the overall project schedules, coordination of project teams, and facilitation of project tasks and reporting.

SHRA will be the grantee and fiscal agent for the RDTP and will be accountable for the initiative's results and responsible for managing the grant budget and required reporting to the SGC. SHRA will continue to deliver housing assistance and community revitalization programming for children and families in the River District. It will help the RDTP partners to align and coordinate solutions,

data collection, and shared measurement of services and outcomes; and coordinate funding efforts with partners to support and sustain our collective efforts.

Role and Responsibilities of Co-Applicants

Each of the signatories to this MOU hereby agrees to work collaboratively with SHRA during the three-year Transformative Climate Community grant implementation period that will begin on the effective date of the approved project agreement with the SGC, for purposes of implementation of the tasks identified therein.

The Co-Applicant, by its signature below, agrees to fulfill the specific responsibilities necessary to perform the daily operations of the River District Project. As a Co-Applicant, the organization below commits to the following:

1. To participate in community engagement activities and meetings of the TCC program, and/or other councils as assigned and as appropriate;
2. To participate in their respective policy-area committees, as established based upon their core competencies;
3. To provide local data and evaluation efforts to the SHRA for analysis, evaluation, and reporting to the SGC;
4. To provide quarterly reports to SHRA on any leveraged funds expended, as appropriate;
5. To share relevant, evidence-based, and place-based data that promotes the goals and objectives of the RDTP;
6. To work for coordination, research, advocacy, resource development, data collection, and resident engagement in the proposed activities and solutions;
7. To participate in program management and implementation meetings;
8. To commit staff and leadership time as needed for implementation of the RDTP.

ADHERE TO FEDERAL AND STATE REGULATIONS

Each party to this MOU agrees that it will be subject to and adhere to all applicable, federal and state laws and regulations related to its role as an Implementing Partner in fulfilling River District Transformation Project funding requirements.

This Agreement shall be deemed to have been executed and to be performed within the State of California and shall be construed and governed by the laws of the State of California. Any legal proceedings arising out of or relating to this Agreement shall be brought in Sacramento County, California.

TERM OF MOU

This MOU takes effect only upon the happening of both of the following: (i) all parties have signed it, and (ii) SHRA and the Strategic Growth Council have entered into the [X] grant agreement. This remains in effect until the termination of the River District Transformation Project, which is defined as the end of the grant term. The end of the grant term will be determined by the State based on the availability of grant funds and the administrative requirements for liquidation. The grant term is expected to be for three years from the date of proposal selection, unless extended in writing by the parties.

Amendment and Waiver

Amendments, changes, or modifications in the terms of this Agreement may be made at any time by mutual written agreement among the parties hereto and shall be signed by the persons authorized to bind the parties. Waiver by any party of any default, breach, or condition of the Agreement shall not be construed as a waiver of any other default, breach, or condition, or any other right hereunder.

Termination

- A. Any Party with or without cause, upon thirty (30) calendar days' written notice (delivered by certified mail, return receipt requested) may withdraw from the agreement or may limit scope of their involvement.
- B. In the event the agreement is terminated, the Lead Agency and co-applicants shall be compensated by SHRA through the TCC for work performed through the date of termination, subject to the terms set forth herein. The City of Sacramento shall not be responsible for the compensation of the Lead Agency, co-applicants, or other parties to this agreement for any work performed pursuant to the approved agreement or anticipated by the agreement.
- C. Upon termination, each Party shall be entitled to all work, including but not limited to, reports, investigations, appraisals, inventories, studies, analyses, drawings and data estimates performed to that date, whether completed or not.

Mutual Indemnification

- A. Co-Applicants shall defend, indemnify, and hold harmless SHRA, as the Lead Agency, and its commissioners, constituent entities, officers, directors, agents, employees and volunteers from and against all demands, claims, actions, liabilities, losses, damages, and costs, including reasonable attorneys' fees, arising out of or resulting from the performance of the Agreement, caused in whole or in part by the negligent or intentional

acts or omissions of Co-Applicant's respective councils, officers, directors, agents, employees, or volunteers.

B. SHRA shall defend, indemnify, and hold harmless Co-Applicants, their respective councils, officers, directors, agents, employees and volunteers from and against all demands, claims, actions, liabilities, losses, damages, and costs, including reasonable attorneys' fees, arising out of or resulting from the performance of the Agreement, caused in whole or in part by the negligent or intentional acts or omissions of SHRA's Commissioners, , officers, directors, agents, employees, or volunteers, except such loss or damage that was caused by the sole negligence or willful misconduct of a Co-Applicant.

C. It is the intention of each party that the provisions of this paragraph be interpreted to impose on each Party responsibility to the other parties for the negligent or intentional acts and omissions of their respective officers, directors, agents, employees, volunteers, boards, commissions, or councils. If more than one Party of this agreement is determined to be at fault, principles of comparative fault will be followed and each Party shall bear the proportionate cost of any damage attributable to the fault of that Party, its officers, directors, agents, employees, volunteers, board or council, and consultant, except such loss or damage that was caused by the sole negligence or willful misconduct of SHRA.

Self Insurance

Each Party, at its sole cost and expense, shall carry insurance, or self-insure, that covers its activities in connection with this Agreement, and obtain, keep in force, and maintain insurance or equivalent programs of self-insurance, for general liability, workers compensation, and business automobile liability adequate to cover its potential liabilities hereunder. Each party agrees to

provide the other parties with thirty (30) calendar days' advance written notice of any cancellation, termination, or lapse of any of the insurance or self-insurance coverage.

Successors

This Agreement shall bind the successors and assigns of each party in the same manner as if they were expressly named.

Time

Time is of the essence in this Agreement.

Interpretation

This Agreement shall be deemed to have been prepared equally by all parties, and the Agreement and its individual provisions shall not be construed or interpreted more favorably for one party on the basis that another party prepared it.

Disputes

In the event of any dispute arising out of or relating to the Agreement, the parties shall attempt, in good faith, to promptly resolve the dispute. If the dispute cannot be resolved by mutual agreement, nothing herein shall preclude any party's rights to pursue remedy or relief by civil litigation, pursuant to the laws of the State of California.

Prior Agreements

This Agreement constitutes the entire agreement between the parties regarding the subject matter of this Agreement. Any prior agreements, whether oral or written, between the parties regarding the subject matter of this Agreement are hereby terminated effective immediately upon full

execution of this Agreement.

Duplicate Counterparts

This Agreement may be executed in duplicate counterparts that shall each be deemed originals and, when taken together, shall constitute the Agreement. The Agreement shall be deemed executed when it has been signed by all parties.

**ENDORISING SIGNATURES OF
IMPLEMENTATION PARTNERS AND LEAD ORGANIZATION**

Co-Applicant:

Print Name: _____ Title: _____

Signature: _____ Date: _____

Organization: _____

Lead Organization:

Print Name: _____ Title: _____

Signature: _____ Date: _____

Financial Commitments

Agency/Role	Requested Funding	Leverage Amount	Leverage Source	Responsibilities
SHRA Lead	\$1,335,117	\$32,370,000	Community Development Block Grant - \$2.3 million of funds currently committed to Twin Rivers; Choice Neighborhoods Initiative Implementation funds - \$30 million awarded to Twin Rivers	<p>Grant Administration</p> <ul style="list-style-type: none"> The Lead Agency, Sacramento Housing and Redevelopment Agency will manage all of the grant administrative tasks and activities namely: coordinating and managing the project partners, reporting to Strategic Growth Council, managing all of the fiscal responsibilities, and overseeing the successful implementation of the project. Oversight of data management
City Project Lead/Co-Applicant	\$1,900,000	\$3,926,149	North 12th Street Complete Streets Project funding using federal Community Development Building Grant, California's Active Transportation Program, and local City of Sacramento	<ul style="list-style-type: none"> PROJECT LEAD - Project 6 Expand bikeways, expand sidewalks, add lighting, add landscaping and placemaking improvements, and add walkways in the project area.
County Project Lead/Co-Applicant	N/A	\$5,000	Sacramento County Department of Health and Human Services	<ul style="list-style-type: none"> Contribution - Installation of community garden to support nutrition and health goals
McCormack, Baron, and	\$10,592,000	N/A	N/A	<ul style="list-style-type: none"> PROJECT LEAD - Project 1 Creation of 173 new multi-family housing units in the project

Salazar Project Lead/Co- Applicant				<p>area. The development includes market rate and below market rate housing.</p> <ul style="list-style-type: none"> • PROJECT LEAD Project 2 New housing units' infrastructure walkability and land use diversity to promote healthy and active living. • PROJECT LEAD Project 4 Transit Voucher project. 173 annual passes for Sacramento Regional Transit will be distributed to residents in the new housing development promoting mobility and connectivity among RDTP residents. • PROJECT LEAD Project 5 Adding bus shelters, benches, and walkways to nearby transit stations to ensure more comfortable and safe experiences for residents accessing public transportation. • PROJECT LEAD Project 7 New bike parking in the target area. The bike racks will increase mobility for residents in the project area and physical fitness and active living. • PROJECT LEAD Project 11 Electric car share program. The RDTP will purchase hybrid, plug-in hybrid, battery/electric, and fuel cell vehicles along with the necessary charging equipment and implement the car sharing program for RDTP residents. • PROJECT LEAD Project 12 Rivers Park design and development including landscaping, benches, play structures, and open space. • PROJECT LEAD Project 13 Urban greening activities to manage stormwater such as
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				<p>green streets, alleyways, permeable surfaces, vegetative curb areas, and sidewalk trees.</p> <ul style="list-style-type: none"> • PROJECT LEAD Project 14 Creation of a tree canopy in the target area with a minimum of a 1:1 tree replacement in the project area. • PROJECT LEAD Project 15 Create a new dual city park/community space and storm water retention basin. • PROJECT LEAD Project 17 Installation of community gardens in the RDTP area.
Regional Transit Project Lead/Co-Applicant	\$14,363,000	\$5,350,000	Congestion Mitigation and Air Quality Program - \$1.3 million currently committed for station design and public outreach; potentially \$4 million in next round; \$50,000 bus benches and shelters	<ul style="list-style-type: none"> • PROJECT LEAD Project 8 Development of a new light rail station in the project area. The new Dos Rios station will connect the inbound and outbound tracks of North 12th Street and allow trains to use the eastern track for travel in both directions between Richards Boulevard and Alkali Flat station.
SMUD Project Lead/Co-Applicant	N/A	\$1,021,250.00	<p>SMUD Residential All-Electric Home Program - \$85,000 for 170 Phase 1 apartments (\$500 per unit), with additional marketing and design support of up to \$40,000; \$100,00 EV program; \$10,000 Financing Assistance; \$750,000 Low-Income weatherization; \$25,000 LED lights (park); \$11,250 shade tree program (250 trees)</p> <p>(SMUD may receive technical</p>	<ul style="list-style-type: none"> • PROJECT LEAD Project 3 creates more energy efficient homes in the project area through a series of bundle packages for RDTP residents. • PROJECT LEAD Project 9 new rebate program for new and used electric vehicle purchases. Buyers will receive rebates of up to \$1,000 for new or used electric vehicles. • PROJECT LEAD Project 10 rebate program for installation of EV charging stations. EV charging stations will be installed at a local park and/or housing development. • RESPONSIBLE Project 11 Electric car share program installation of 2 charging equipment stations.

			<p>support from Sacramento Area Council of Governments)</p> <p>*Grant will match an additional 250 trees</p>	<ul style="list-style-type: none"> PROJECT LEAD Project 16 (in coordination of community partners) planting of up to 500 high carbon reduction trees in the project area to reduce carbon emissions and offer reprieve from the heat. PROJECT LEAD Project 18 (in coordination with community partners) creation of 12 new jobs, specifically those created by the tree planting initiative.
Sierra Health Foundation (The Center) Co-Applicant	\$774,883.00	N/A	N/A	<p>Grant Administration</p> <ul style="list-style-type: none"> Develop the appropriate Requests for Proposals, conduct the appropriate and necessary outreach, manage an inclusive review and selection process, distribute the funds through contracts, and ensure appropriate and timely programmatic and financial reporting of all community partners

EXHIBIT A: COLLABORATIVE STAKEHOLDER STRUCTURE

Purpose of the Collaborative Stakeholder Framework

Engaged Stakeholders is a key strategic objective for RDTP. This objective is achieved by using an accountable and transparent process for engaging stakeholders. The RDTP Stakeholder Engagement Framework (the Framework) represents RDTP's commitment to accountable and transparent stakeholder engagement. This is a living document and may be amended or revised to best serve the needs of the stakeholders.

The Framework is based on an adaption of the International Association for Public Participation (IAP2) spectrum. The IAP2 spectrum is an internationally recognized framework, designed to help organizations select the appropriate level of participation required to achieve the objectives of different stakeholder activities.

The Framework sets out the principles guiding the RDTP's stakeholder engagement approaches, and recognizes different levels of engagement are required for different purposes. The Framework commits RDTP's engagement activities to be purposeful, relevant, open and honest, inclusive and responsive.

Collaborative Stakeholder Framework

The Framework has been developed to provide direction in stakeholder engagement and communication. It ensures stakeholder engagement activities are integrated and undertaken in a coordinated manner to improve the effectiveness of RDTP's engagement efforts.

Definitions

Stakeholder Any individual, group or organization who has a vested interest in the outcome of RDTP's planning and development activities.

Internal stakeholders People who are committed to working at/with RDTP and include staff, planning teams, project leads, co-applicants, technical work groups and committees.

Key stakeholders Any individuals, groups or organizations who are significantly affected by and/or have considerable influence on RDTP's planning and development activities.

Engagement activities

The Framework relates to the full spectrum of stakeholder engagement activities, which is further outlined in RDTP's Public Involvement Plan that includes:

- Digital communications – email correspondence, RDTP website, e-newsletter, social media.
- Education resources - guides, webinars, factsheets, website content.
- Public presentations - educational events and workshop presentations.
- Relationship management - meetings with stakeholders.
- Consultation processes – professional reference groups, policy consultation and review process.

RIVER DISTRICT TRANSFORMATION PROJECT

PRINCIPLES OF EQUITABLE DEVELOPMENT AND PLANNING

Social Equity means all people can attain the resources and opportunities that improve their quality of life and enable them to reach their full potential. Addressing the history of inequities in the systems we work in and their ongoing impacts in our communities is a shared responsibility. Social equity also means that those affected by poverty, communities of color, and historically marginalized communities have leadership and influence in decision making processes, planning, and policy-making. Together we can leverage our collective resources to create communities of opportunity.

Principles of Equitable Development and Planning

- Advance economic opportunity. Promote local economic development and entrepreneur opportunities, enhance community-serving establishments, and increase quality living wage jobs for people in all neighborhoods.
- Prevent displacement. Develop policies and programs that allow anyone who wants to live in the community to do so, especially current residents, and discourage displacement of viable small businesses that serve community needs.
- Preserve and expand affordable housing options. Create healthy, safe and affordable housing for all family sizes and incomes in all neighborhoods.
- Understand and respond to local context. Respect local community character, cultural diversity, and values. Preserve and strengthen intact neighborhoods, building upon their local assets and resources.
- Promote broader mobility and connectivity. Prioritize an effective and affordable public transportation network that supports transit-dependent communities and provides equitable access to core services and amenities, including employment, education, and health and social services.
- Practice meaningful community engagement. Require local community participation and leadership in decision-making to reflect a diversity of voices, including targeted strategies to engage historically marginalized communities. Build cultural competence and responsiveness among all stakeholders, and structure planning processes to be clear, accessible and engaging.
- Develop healthy and safe communities. Create built environments that enhance community health through public amenities (schools, parks, open spaces, complete streets, health care and other services), access to affordable healthy food, improved air quality, and safe and inviting environments.
- Promote environmental justice. Eliminate disproportionate environmental burdens and ensure an equitable share of environmental benefits for existing communities. Secure resources to mitigate and reverse the effects of environmental hazards past and present.
- Achieve full accessibility. Ensure any development that results from investments in the built environment is accessible and welcoming to people regardless of age, physical condition, or language.

Adapted from Puget Sound Regional Equity Network: Principles of Equitable Development

GOVERNANCE STRUCTURE

This exhibit identifies the collaborative governance structure that the Lead Applicant and Co-Applicants will use for implementation of the RDTP. This document reflects existing stakeholder structures implemented in the River District to date, and presents the ongoing commitment of partners to continue this highly engaged approach. This governance structure may be adapted or revised during RDTP implementation to best serve the needs of the stakeholders.

Steering Committee

The RDTP Steering Committee is a committee established by the SHRA staff and the RDTP concept planning partners, which includes representatives from the lead applicant, the City government and County government, Sacramento Regional Transit, community-based organizations, and the River District community. The Steering Committee members will include committee representation with one-quarter representing the River District community.

SHRA is responsible for ensuring that the implementation of this initiative is carried out as planned and according to the established timeline, three years from the receipt of grant funds, by: overseeing the project evaluation, communicating performance data, which will be defined per the grant agreement, in ways that make them accessible to and usable by providers, neighborhood residents and other stakeholders, reviewing data, and facilitating difficult conversations around results, solutions, partnerships and their modification and improvement; and making strategic decisions. Under the guidance of the Steering Committee, RDTP implementation partners will collaborate in: engaging leadership staff; convening meetings among the partners; facilitating shared decision making among the partners; providing expertise on service delivery, and program implementation; and ensuring that River District residents and have an ongoing role in shaping implementation.

1. Sacramento Housing and Redevelopment Agency (SHRA) will serve on the Steering Committee and will provide guidance on the coordination of and alignment with initiatives with the Sacramento Promise Zone. The Steering Committee will be responsible for replacing Implementing Partners and other partner organizations in the event that such partners are not able to fulfill their responsibilities. SHRA shall also be responsible for facilitation of RDTP project administration, management, and reporting. SHRA shall lead and coordinate with relevant Project Leads for appropriate procurement processes and implementation of project components.
2. Sierra Health Foundation: Center for Health Program Management (The Center) will act as the nonprofit organization partner to advise SHRA on administration for equitable financial support for the community partners (for social or economic programs or projects), using an inclusive, transparent and equitable process throughout the three years. Working closely with the Steering Committee, Project Lead Organization, Co-Applicant Organizations and community advisory board, The Center will conduct the appropriate and necessary outreach, inform and solicit input of community groups and stakeholders, manage an inclusive review and selection process, and ensure appropriate and timely programmatic and financial reporting of all partners. The Center would provide oversight of the community organization partners' deliverables and reporting responsibilities. The Center is committed to fair and equitable practices that emphasize community engagement at multiple levels throughout the process. The Center's expertise is based on a history and experience providing these services to promote health equity in Sacramento and throughout California.

Management Team

Will work with partners to ensure adherence to the TTC project schedule. Will oversee fiscal and

programmatic compliance on all TCC and non-TCC activities.

Grant Program Manager

The Grant Program Manager, who will be a staff person of SHRA, will be the liaison for all technical and administrative support for the TCC committees, and will provide a Third-Party evaluator as required by SGC with assistance as needed. The Grant Program Manager will ensure that all data has been reported in a timely manner and meets all reporting requirements.

Implementation Working Team

A collaborative forum for policy and resource development throughout program implementation.

Project Team Leaders

Project Team Leaders are responsible for the coordination of project type delivery within their project area. Responsibilities of Project Team Leaders include providing information on project timelines, initiation, progress, and completion status. Project Team Leaders will work in coordination with the Grant Program Manager to ensure that all indicator data is reported in a timely manner and meets all reporting requirements.

Technical Working Groups

Technical Working Group members will be comprised of implementation partners, subject matter experts and a resident representative. Three working groups, including Health, Green House Gas Reduction, and Economic Opportunities, will convene separately to discuss, identify and monitor goals and strategies of the project objectives. These working bodies will provide recommendations to the Steering Committee.

Community Engagement Team

The Community Engagement team will ensure community participation is active at all levels of the program including the concept, development and implementation phases. This group will use the River District Transformation Project's Public Involvement Plan process, which provides specific methods to reach out and involve the public in RDTP actions. By using this tool for decision-making, the RDTP planning group can make decisions that balance economic vitality, equity among citizens, and environmental stewardship. By honestly and earnestly seeking to incorporate public aspirations, advice, concerns, and considerations, the RDTP planning group creates a great opportunity to move forward in the best interest of all community members.

Community Advisory Board

A Community Advisory Board, comprised of Twin River Resident Advisory Board (RAB) public housing resident leaders, parents, teachers, students, business and property owners, service providers, and other River District stakeholders, will advise the RDTP Steering Committee and partners on evolving neighborhood needs and priorities, as well as the appropriateness and effectiveness of solutions and programming, review program data and evaluation findings, and advise on partnerships, service coordination, and resource allocations. The Community Advisory Board will develop recommendations to the RDTP Steering Committee based on identified neighborhood needs and priorities and, findings from the program data and evaluation findings. Advisory Board members will serve as RDTP Ambassadors to the neighborhood and share RDTP programmatic information and updates with community members through community meetings and other outreach activities.

Service Coordination Network

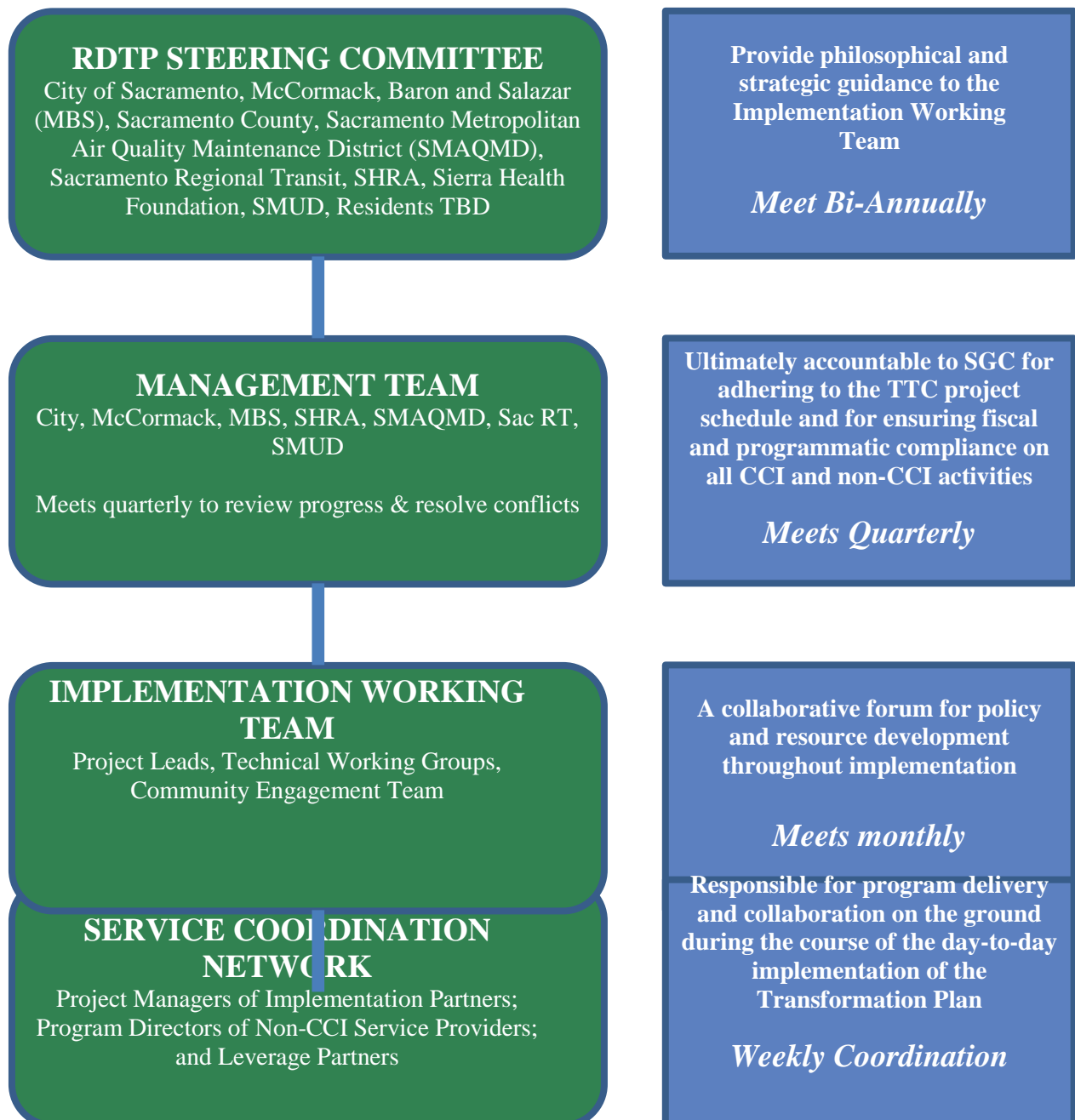
The responsibility of the program delivery and collaboration on the ground during the course of the day to day implementation will be overseen by the Implementation Partners' Program Managers, Program Directors of non-California Climate Investment service providers and leverage partners.

Regular Steering Committee Meetings

Regular meetings will be held at a time and place determined the RDTP Steering Committee. An agenda will be available online at the RDTP website along with schedules of RDTP stakeholder meetings and event information. Steering Committee Meetings should include information for planning and implementation that includes information from collaborative stakeholders (See Exhibit B RDTP Collaborative Stakeholder Engagement Structure).

GOVERNANCE AND ACCOUNTABILITY OVERVIEW

Meeting frequency may change to better accommodate the staffing and resources of partners.



COLLABORATION AND RDTP IMPLEMENTATION PROCESS

The following section describes the guiding principles and approach that project partners will strive to follow for RDTP implementation. RDTP partners aim to ensure responsive, inclusive, active, and representative decision-making at all levels. The RDTP partnership recognizes that opportunities for people to impact their lives and futures, participate in decision-making, and voice their concerns are fundamental for sustainable development. Agencies and organizations in the RDTP reaffirm the continued need for the full and effective participation of all community stakeholders, especially residents, to ensure equitable access and opportunities for participation and leadership in the decision-making process. The RDTP partners agree to work closely with major groups and other stakeholders and encourage their active participation, as appropriate, in processes that contribute to decision-making, planning and implementation of policies and programs for development at all levels.

In addition to public participation, data collection and assessment will be included in decision-making processes for smart, evidence-based decisions that take into account multiple factors.

PLAN FOR ACCOUNTABILITY

Performance Standards

Each party shall perform their respective services under this Agreement in accordance with the industry and/or professional standards applicable to the services provided.

Data Reporting and Transparency

SHRA will maintain the RDTP data reporting and is responsible for the coordination and communication between the different sectors and staff of the RDTP – e.g., health, employment, housing, community-based organizations, community outreach, data management, and clerical duties.

SHRA will provide coordination between the RDTP, Choice Neighborhood Initiative and the Sacramento Promise Zone around system alignment and reporting, shared measurement of services and outcomes, integration of data collection and evaluation and alignment of federal, state and local policies. All quarterly and annual reports will be available online and shared with stakeholders and the public.

As the manager of the Sacramento Promise Zone, SHRA will provide liaison services for federal programs and initiatives.

ENGAGEMENT OF PROJECT AREA RESIDENTS

RDTP partners will use a robust strategy to build community participation to increase health and economic benefits for residents through climate investments. River District community stakeholders will be engaged throughout the implementation of the TCC Proposal, especially those residents who live in the target area. Stakeholders will be: 1) Informed about the progress of the River District TCC Project progress and will be asked to provide input; 2) engaged in the development of the full TCC proposal; and, 3) actively participate and provide feedback during the implementation of the River District TCC Project. A Public Involvement Plan is the process of being created and will be utilized by all partners to ensure that residents are informed about scheduled community meetings, engagement activities relating to various phases of the program, displacement avoidance information, and transparent progress reports about program implementation.

Engagement Principles

The RDTP effort is predicated on a principle-based approach to stakeholder engagement activities. These principles articulate how RDTP partners should endeavor to work with stakeholders by clarifying the purpose of engagement and guiding how engagement should occur. Meeting the objectives of each of the principles will ensure RDTP partners and stakeholders find value participating in the engagement activity. The five principles are listed below. RDTP partners are committed to implement the RDTP as defined in the approved scope of work with the SGC in the collaborative manner identified therein. RDTP partners will strive to implement project commitments, following the engagement principles outlined below as appropriate and feasible:

Purposeful

Engagement activities will be purposeful and communicated clearly with stakeholders.

RDTP partners will strive to implement this principle by:

- being aware of stakeholders' objectives, environment, expertise and level of influence.
- conducting focused and meaningful engagement.
- planning communication and managing expectations.

Relevant

A range of engagement techniques can be used to ensure the approach is appropriate and relevant to RDTP tasks.

RDTP partners will work to achieve this principle by:

- selecting the most suitable engagement methods.
- streamlining processes to define and lead cost-effective stakeholder engagement activities.
- evaluating each activity to ensure a process of continuous improvement.

Open and Honest

Information shared regarding the engagement process will be open and honest, including results from evaluation activities.

RDTP partners will work towards this principle by endeavoring to:

- timely providing information to stakeholders to promote meaningful participation and foster a culture of information sharing. identifying and explaining the engagement process, the role of stakeholders and communicate how their participation will inform the project.
- providing access to clear, pertinent information about objectives, goals and strategies that are being proposed or impacted.
- establishing avenues to promote transparency and feedback processes.
- being honest and willing to acknowledge mistakes, misunderstandings and what is not known, to the extent feasible.

Inclusive

Engagement activities will be inclusive through acknowledging and respecting the expertise, perspective and needs of stakeholders.

RDTP partners will strive for this by:

- identifying and inviting stakeholders to participate in proactive engagement activities.
- being open to alternative views and to listen as well as contribute to conversations.
- respecting stakeholders' expertise and appreciating the benefits of mutual learning.

- endeavoring to meet the different communication needs and preferences of stakeholders wherever possible.

Responsive

Stakeholder participation will be acknowledged in a timely and responsive manner.

RDTP partners will strive to implement this principle by:

- Responding to stakeholders within a reasonable time.
- Proactively acknowledging and addressing stakeholders' needs and concerns.
- Implementing project tasks as identified in the scope of work, and, to the extent feasible, keeping the promises made to stakeholders where feasible and authorized by appropriate regulatory authorities.

ENGAGEMENT PROCESS MODEL

RDTP's engagement principles are applied in a four-step engagement process model (Table 1). The process model adopted promotes the diversity of RDTP stakeholders and engagement activities. The process model is easily tailored to meet the needs of different engagement activities, and will be updated over time as appropriate.

The engagement process model is strengthened by using the Stakeholder Engagement Spectrum, an adaptation of the International Association for Public Participation (IAP2) Spectrum. The spectrum is designed to assist RDTP in selecting the appropriate level of engagement required for different stakeholder groups by identifying the characteristics, stakeholder participation goals, promises to stakeholders and examples of engagement tools for each level of engagement (Table 1).

TABLE 1: RDTP STAKEHOLDER ENGAGEMENT PROCESS MODEL

	Partnership	Collaboration	Consultation	Information & Knowledge Sharing	Community Feedback	Advice
Definition	Shared investment & commitment to achieve shared outcomes with the formality of a signed agreement.	Alignment of work between RDTP and collaborating organizations for mutual benefit.	Two-way time-bound engagement on a specific initiative or issue.	Lead initiative encouraging participation from other organizations	Community members provide the RDTP team with focused feedback.	Independent expert/relevant advice.
Engagement Goals	To bring expertise and resources to the partnership for mutual benefit and to achieve common outcomes & objectives.	To collaborate with stakeholders on initiatives where each party benefits from the collaboration.	To consult stakeholders on changes to products and services	To provide opportunities to share information & actively engage in areas of shared professional interest.	To ensure that products and services continue to evolve to meet customer needs.	To meet with specialists in a range of relevant areas to discuss high level strategy, policy and areas where there is a high level of complexity.
Promise to Stakeholders	Will work with its partners to achieve common outcomes and objectives as outlined in the approved agreement with SGC and as authorized by appropriate regulatory authorities.	Will look to its collaborators for advice & innovation in formulating initiatives & incorporate advice & recommendations into the initiative to the maximum extent possible.	Will keep stakeholders informed, listen & acknowledge views expressed and provide feedback on how the stakeholder feedback has influenced the outcome.	Keep stakeholders informed about professional issues of mutual interest. RDTP is informed by the Strategic Growth Council, HUD, etc. about professional issues of mutual interest.	RDTP will listen & acknowledge views expressed and provide feedback on how the customer feedback influences service delivery.	Will seek and listen to various views and perspectives.
Methods of Engagement	Memorandum of understanding Face to Face meetings	Technical Work Groups Sector meetings Social media tools Facilitated consensus building forums for deliberation and decision-making. Workshops	Focus Groups Surveys Sector meetings Social media tools	Forums Social media Website Forum on a strategic issue (purposeful & Progress reports	Direct community interaction Factsheets Tours Surveys Workshops	Panel of Experts. May be virtual or face to face meetings. Individuals may be consulted depending on the issue at hand and their expertise.

Adapted from the Australian Nursing & Midwifery Accreditation Council

Currently Identified Stakeholder Groups

Community	Residents Twin Rivers Public Housing Residents Boys and Girls Club Alkali and Mansion Flats Historic Neighborhood Association Boulevard Park Neighborhood Association Businesses
Economic Opportunity	Downtown Sacramento Partnership Sacramento Employment and Training Agency (SETA) Greater Sacramento Urban League River District Property and Business Improvement District California State University Sacramento: Business Innovation Capitol Area Development Authority Midtown Association Capitol Area Organizing Project
Education	Sacramento City Unified School District Twin Rivers Unified School District Washington Elementary School Smythe Academy Charter School The Mustard Seed – School for Homeless Children
Energy	Grid Alternatives SMUD
Environmental Justice	Center for Regional Change Environmental Council of Sacramento Environmental Justice Coalition for Water Legal Services of Northern California
Food	Sacramento Food Bank Alchemist CDC Sacramento Food Policy California Food Literacy Center Sacramento's Farm to Fork Ysreal Family Farms
Faith Based	Sacramento ACT St. John's
Government	City of Sacramento (Community Development; Sustainable Development; Mayor's Office; Transportation; Parks and Recreation) County of Sacramento (Health and Human Services; Sustainable Development) Sacramento Area Council of Governments
Health	California Black Health Network Kaiser Permanente William Merritt University Nurse Corps Elica Wellspace Sierra Health Foundation Breathe California Sacramento Region
Housing	Sacramento Housing and Redevelopment Sacramento Housing Alliance Urban Strategies

	Mercy Housing McCormack, Baron and Salazar
Social Services	AARP (Age-Friendly Communities) Loaves and Fishes Salvation Army Roberts Family Development Centers WEAVE United Way Women's Empowerment
Sustainable Development	Capital Region Climate Readiness Collaborative Valley Vision Sacramento Tree Foundation Sacramento Metropolitan Air Quality Management District Sacramento Conservation Corps
Transportation	Design for Active Sacramento Sacramento Regional Transit Sacramento Area Bicycle Advocates WalkSacramento

COLLABORATIVE STAKEHOLDER STRUCTURE

DECLARATION OF SUPPORT

For Partners Involved in Project Concept and Development not Otherwise Party to the RDTP

We, the undersigned, declare support to significantly improve the equitable access to health and economic outcomes of all children and families living in the River District community by implementing a River District Transformative Project focused on sustainable development of affordable housing, community programming, low-carbon transit and transportation, and urban greening/forestry strategies.

Our declaration of support includes:

- 1) agreement of the overall design and structure of RDTP;
- 2) breaking down agency silos in order to pool resources and work together on behalf of River District residents and families;
- 3) working together to foster an equitable, environmentally-centered, family-friendly, culturally-inclusive system of community supports;
- 4) authentically engaging residents and families as drivers of change and improvement in the community and within our systems;
- 5) building organizational and collective capacity to achieve the desired results;
- 6) sharing data on demographics, services, and outcomes for River District residents through the grant reporting requirements;
- 7) sharing accountability for outcomes for River District children and families;
- 8) delivering services and contributing resources as outlined in the grant application and letters of agreement including working with a third-party evaluator to provide project data if required; and
- 9) identifying and obtaining resources to help sustain the RDTP initiative in the years beyond the grant period.

Name: _____

Title: _____

Organization: _____

Date: _____

EXHIBIT B: GRANT REPORTING REQUIREMENTS

SHRA as the lead agency will complete reporting utilizing the requirements outlined by California Air Resources Board (CARB) in the Funding Guidelines to Agencies that Administer California Climate Investments. These requirements vary by Project Type and are outlined in Appendix D of the grant guidelines. Co-Applicants and Project Leads will provide data to SHRA for purposes of SHRA preparing and submitting all applicable reports to the SGC or other appropriate state agencies. Note: CARB is currently updating the Funding Guidelines and there may be changes to reporting requirements in the future.

Additionally, Implementing Partners will report on the expenditure of leveraged funds on a quarterly basis.

Quarterly and Annual Progress Reports:

The SHRA will provide SGC with progress reports regarding the implementation of the approved work plan. Progress reports may vary based on Project Type

Quarterly Report Dates: On a quarterly basis, the River District Transformation Project Implementation Partner will submit reporting materials to SHRA at SHRA's request for the following time periods by the following dates: Quarter 1 (October 1 to December 31) by January 5, Quarter 2 (January 1 to March 31) by April 5, Quarter 3 (April 1 to June 30) by July 5 and Quarter 4 (July 1 to September 30) by November 6. SHRA shall be responsible for initiation of all data requests, in addition to completion of analysis of reported data, report preparation, and report submissions.

EXHIBIT C: DEFINITIONS

“River District Transformation Project Lead Organization” (Lead Organization) – The organization identified in the original River District Transformation Project application or in supplemental materials as the entity responsible for taking the lead in coordinating River District Transformation Project activities at the local level. The River District Transformation Project Lead Organization shall execute the Transformative Climate Community grant agreement and be responsible to the Strategic Growth Council for fulfilling the responsibilities of the River District Transformation Project.

“Co-Applicant Organization” – An organization that commits to fulfilling specific responsibilities to carry out the day-to-day work, strategies and operations of the Choice Neighborhood Initiative, Promise Zone, as detailed in the community’s River District Transformation Project application and any amendments or documents referenced in this Memoranda of Understanding.

“Implementing Partner Organization” – An organization that commits to fulfilling specific responsibilities to carry out the day-to-day work, strategies and operations of the Promise Zone, as detailed in the community’s River District Transformation Project application and any amendments or documents referenced in this Memoranda of Understanding.

“Local Administrative Duties” – The activities related to coordinating and overseeing River District Transformation Project efforts at the local level. Such activities include convening River District Transformation Project partners on a regular basis, facilitating resident and community engagement, participating in communications and stakeholder engagement activities and completing all River District Transformation Project reporting requirements. The River District Transformation Project Lead Organization shall be responsible for overseeing all such activities.

“Memorandum of Understanding” (MOU) – An agreement which articulates the roles, responsibilities and commitments among the Lead Organization, Co-Applicants, Implementing Partner Organizations, and other local stakeholders.

“River District Transformation Project Application” – The original application materials and application materials for the specific federal program from which the assistance is sought.

EXHIBIT C: DEFINITIONS (continued)

“River District Transformation Project Goals” - The overarching goals the local River District Transformation Project included in its original application. The initial goals include transformation for the following: health and environmental benefits, Green House Gas Reduction, and Economic Opportunity and Shared Prosperity.

“River District Transformation Project Types” – A specific funding eligible strategy identified by the SGC.

“River District Transformation Project Plan” – The set of coordinated actions set forth in the original River District Transformation Project application. It is expected that the River District Transformation Project Plan will be updated with new details from time to time, via the Annual Reports and other communications.

“River District Transformation Project Collaborative Stakeholder Structure”— A diagram of the River District Transformation Project partnership structure included in the original River District Transformation Project application, as updated over time. The structure chart shows partner roles which will facilitate implementing, coordinating, governing, and reporting on the different goals and activities of the program.